SW Rugby Strategic Development

Development Appraisal Prepared by DSP Ltd Dixon Searle Partnership 20 December 2017

APPRAISAL SUMMARY

SW Rugby Strategic Development

Summary Appraisal for Merged Phases 1 2 3 4

Currency in £

REVENUE					
Sales Valuation	Units	m²	Rate m ²	Unit Price	Gross Sales
Market Houses	617	61,700.00	3,000.00	300,000	185,100,000
Market Flats	265	16,695.00	3,000.00	189,000	50,085,000
AH Houses	265	26,500.00	1,500.00	150,000	39,750,000
AH Flats	113	7,119.00	1,500.00	94,500	10,678,500
Employment Land (35ha)	1	0.00	0.00	24,500,000	24,500,000
Market Houses	689	68,900.00	3,000.00	300,000	206,700,000
Market Flats	295	18,585.00	3,000.00	189,000	55,755,000
AH Houses	295	29,500.00	1,500.00	150,000	44,250,000
AH Flats	126	7,938.00	1,500.00	94,500	11,907,000
Market Houses	603	60,300.00	3,000.00	300,000	180,900,000
Market Flats	258	16,254.00	3,000.00	189,000	48,762,000
AH Houses	258	25,800.00	1,500.00	150,000	38,700,000
AH Flats	111	6,993.00	1,500.00	94,500	10,489,500
Market Houses	561	56,100.00	3,000.00	300,000	168,300,000
Market Flats	241	15,183.00	3,000.00	189,000	45,549,000
AH Houses	240	24,000.00	1,500.00	150,000	36,000,000
AH Flats	<u>103</u>	<u>6,489.00</u>	1,500.00	94,500	<u>9,733,500</u>
Totals	E 0.44	448,056.00			1,167,159,500
101013	5,041	440,030.00			1,107,139,300
	5,041	Initial	Net Rent	Initial	1,107,139,300
Rental Area Summary	5,041 Units	,	Net Rent at Sale	Initial MRV	1,107,139,300
		Initial			1,107,139,500
Rental Area Summary	Units	Initial MRV/Unit	at Sale	MRV	1,107,133,300
Rental Area Summary Market Flats Ground Rents	Units 265	Initial MRV/Unit 300	at Sale 79,500	MRV 79,500	1,107,139,500
Rental Area Summary Market Flats Ground Rents Market Flats Ground Rents	Units 265 295 258	Initial MRV/Unit 300 300	at Sale 79,500 88,500	MRV 79,500 88,500	1,107,139,300
Rental Area Summary Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents	Units 265 295	Initial MRV/Unit 300 300 300	at Sale 79,500 88,500 77,400	MRV 79,500 88,500 77,400	1,107,139,300
Rental Area Summary Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents	Units 265 295 258 <u>241</u>	Initial MRV/Unit 300 300 300	at Sale 79,500 88,500 77,400 <u>72,300</u>	MRV 79,500 88,500 77,400 <u>72,300</u>	1,107,139,300
Rental Area Summary Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Totals	Units 265 295 258 <u>241</u>	Initial MRV/Unit 300 300 300	at Sale 79,500 88,500 77,400 <u>72,300</u>	MRV 79,500 88,500 77,400 <u>72,300</u>	1,107,139,300
Rental Area Summary Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Totals Investment Valuation	Units 265 295 258 <u>241</u> 1,059	Initial MRV/Unit 300 300 300 300	at Sale 79,500 88,500 77,400 <u>72,300</u>	MRV 79,500 88,500 77,400 <u>72,300</u> 317,700	
Rental Area Summary Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Totals Investment Valuation Market Flats Ground Rents	Units 265 295 258 <u>241</u>	Initial MRV/Unit 300 300 300 300	at Sale 79,500 88,500 77,400 <u>72,300</u> 317,700	MRV 79,500 88,500 77,400 <u>72,300</u>	1,590,000
Rental Area Summary Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Totals Investment Valuation Market Flats Ground Rents Current Rent	Units 265 295 258 <u>241</u> 1,059	Initial MRV/Unit 300 300 300 300	at Sale 79,500 88,500 77,400 <u>72,300</u> 317,700	MRV 79,500 88,500 77,400 <u>72,300</u> 317,700	
Rental Area Summary Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Totals Investment Valuation Market Flats Ground Rents Current Rent Market Flats Ground Rents	Units 265 295 258 <u>241</u> 1,059 79,500	Initial MRV/Unit 300 300 300 300	at Sale 79,500 88,500 77,400 <u>72,300</u> 317,700 5.0000%	MRV 79,500 88,500 77,400 <u>72,300</u> 317,700 20.0000	1,590,000
Rental Area Summary Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Totals Investment Valuation Market Flats Ground Rents Current Rent	Units 265 295 258 <u>241</u> 1,059 79,500 88,500	Initial MRV/Unit 300 300 300 300	at Sale 79,500 88,500 77,400 <u>72,300</u> 317,700 5.0000%	MRV 79,500 88,500 77,400 <u>72,300</u> 317,700 20.0000	1,590,000 1,770,000
Rental Area Summary Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Market Flats Ground Rents Totals Investment Valuation Market Flats Ground Rents Current Rent Market Flats Ground Rents	Units 265 295 258 <u>241</u> 1,059 79,500	Initial MRV/Unit 300 300 300 300 YP @ YP @	at Sale 79,500 88,500 77,400 <u>72,300</u> 317,700 5.0000%	MRV 79,500 88,500 77,400 <u>72,300</u> 317,700 20.0000 20.0000	1,590,000

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APPRAISAL SUMMARY					DIXON SEARLE PARTNERS
SW Rugby Strategic Development					
Current Rent	72,300	YP @	5.0000%	20.0000	1,446,000 6,354,000
GROSS DEVELOPMENT VALUE				1,173,513,500	
Purchaser's Costs			(371,709)		
			(371,703)	(371,709)	
NET DEVELOPMENT VALUE				1,173,141,791	
NET REALISATION				1,173,141,791	
OUTLAY					
ACQUISITION COSTS					
Residualised Price (328.00 Ha 251,728.26 pHect)			82,566,868		
				82,566,868	
Stamp Duty			1,751,404		
Agent Fee		1.50%	1,238,503		
Legal Fee		0.75%	619,252		
				3,609,158	
CONSTRUCTION COSTS					
Construction	Units	Unit Amount	Cost		
Employment Land (35ha)	1 un	19,250,000	19,250,000		
	m²	Rate m ²	Cost		
Market Houses	61,700.00 m ²	1,248.00 pm ²	77,001,600		
Market Flats	19,641.18 m²	1,248.00 pm ²	24,512,188		
AH Houses	26,500.00 m ²	1,248.00 pm ²	33,072,000		
AH Flats	8,375.29 m ²	1,248.00 pm ²	10,452,367		
Market Houses	68,900.00 m ²	1,248.00 pm ²	85,987,200		
Market Flats	21,864.71 m ²	1,248.00 pm ²	27,287,153		
AH Houses	29,500.00 m ²	1,248.00 pm ²	36,816,000		
AH Flats	9,338.82 m²	1,248.00 pm ²	11,654,852		
Market Houses	60,300.00 m ²	1,248.00 pm ²	75,254,400		
Market Flats	19,122.35 m ²	1,248.00 pm ²	23,864,696		
AH Houses	25,800.00 m ²	1,248.00 pm ²	32,198,400		
AH Flats	8,227.06 m ²	1,248.00 pm ²	10,267,369		
Market Houses	56,100.00 m ²	1,248.00 pm ²	70,012,800		
Market Flats	17,862.35 m ²	1,248.00 pm ²	22,292,216		
AH Houses	24,000.00 m ²	1,248.00 pm ²	29,952,000		
AH Flats	<u>7,634.12 m²</u>	1,248.00 pm ²	<u>9,527,379</u>		

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DIXON SEARLE PARTNERSHIP

SW Rugby Strategic Development				
Totals	464,865.88 m²		580,152,621	599,402,621
Contingency		5.00%	29,970,131	
Site Works & Infrastructure	5,040.00 un	17,000.00 /un	85,680,000	
2 FE Primary School - IDP	,	,	19,500,000	
Transport Infrastructure - Non IDP			1,227,729	
Community Facilities - Non IDP			2,730,000	
Health Facilities - Non IDP			1,041,553	
Transport Infrastructure - IDP			4,250,000	
Emergency Services - Non IDP			1,887,678	
Community Facilities - IDP			109,439	
Health Facilities - IDP			3,008,494	
SWLR - Homestead Link			19,764,864	
8-9 FE Secondary School			24,484,350	
SWLR - Potsford Dam Link & Improvem			12,691,624	
Emergency Services - IDP			100,000	
SWLR - Cawston Road			5,784,264	242 220 426
				212,230,126
PROFESSIONAL FEES				
Professional Fees		10.00%	59,940,262	50.040.000
DISPOSAL FEES				59,940,262
Sales Agent Fee		3.00%	28,222,200	
Sales Legal Fee	5,040.00 un	750.00 /un	3,780,000	
		100100,011	0,100,000	32,002,200
FINANCE				
Debit Rate 6.000%, Credit Rate 6.000% (Nominal)				
Land			35,723,991	
Construction			19,440,682	
Other			(67,297,932)	
Total Finance Cost				(12,133,259)
TOTAL COSTS				977,617,977
PROFIT				
				195,523,814
Performance Measures				
IRR		11.77%		
		11.7770		

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SW Rugby Strategic Development

DIXON SEARLE PARTNERSHIP

SENSITIVITY ANALYSIS REPORT

SW Rugby Strategic Development

Table of Land Cost and IRR%

				Sales: Rate	e pm²				
Construction: Rate pm ²	-500.00 pm ²	-375.00 pm ²	-250.00 pm ²	-125.00 pm ²	0.00 pm ²	+125.00 pm ²	+250.00 pm ²	+375.00 pm ²	+500.00 pm ²
	2,500.00 pm ²	2,625.00 pm ²	2,750.00 pm ²	2,875.00 pm ²	3,000.00 pm ²	3,125.00 pm ²	3,250.00 pm ²	3,375.00 pm ²	3,500.00 pm ²
-10.000%	£17,661,491	(£21,213,169)	(£59,964,060)	(£98,470,389)	(£136,964,475)	(£175,458,541)	(£213,952,531)	(£252,446,691)	(£290,940,723)
1,123.20 pm ²	13.4306%	12.5385%	11.9210%	11.4657%	11.1150%	10.8362%	10.6090%	10.4200%	10.2604%
-7.500%	£31,499,554	(£7,525,085)	(£46,275,961)	(£84,870,987)	(£123,365,087)	(£161,859,127)	(£200,353,187)	(£238,847,230)	(£277,341,351)
1,154.40 pm ²	13.8657%	12.8407%	12.1480%	11.6452%	11.2621%	10.9600%	10.7153%	10.5129%	10.3426%
-5.000%	£45,337,595	£6,203,720	(£32,587,770)	(£71,271,630)	(£109,765,707)	(£148,259,740)	(£186,753,814)	(£225,247,796)	(£263,741,970)
1,185.60 pm ²	14.3661%	13.1768%	12.3956%	11.8383%	11.4188%	11.0909%	10.8271%	10.6101%	10.4282%
-2.500%	£59,175,671	£20,014,221	(£18,899,741)	(£57,650,634)	(£96,166,301)	(£134,660,378)	(£173,154,413)	(£211,648,458)	(£250,142,547)
1,216.80 pm ²	14.9501%	13.5535%	12.6668%	12.0467%	11.5863%	11.2297%	10.9449%	10.7119%	10.5176%
0.000%	£73,031,683	£33,852,322	(£5,211,599)	(£43,962,506)	(£82,566,868)	(£121,060,960)	(£159,555,001)	(£198,049,085)	(£236,543,058)
1,248.00 pm ²	15.6451%	13.9799%	12.9657%	12.2727%	11.7656%	11.3770%	11.0691%	10.8188%	10.6111%
+2.500%	£87,086,667	£47,690,325	£8,532,777	(£30,274,368)	(£68,967,511)	(£107,461,563)	(£145,955,648)	(£184,449,721)	(£222,943,727)
1,279.20 pm ²	16.4939%	14.4680%	13.2972%	12.5185%	11.9582%	11.5339%	11.2004%	10.9311%	10.7088%
+5.000%	£101,141,635	£61,528,436	£22,367,031	(£16,586,306)	(£55,337,212)	(£93,862,186)	(£132,356,262)	(£170,850,255)	(£209,344,355)
1,310.40 pm ²	17.5698%	15.0347%	13.6678%	12.7873%	12.1659%	11.7012%	11.3395%	11.0493%	10.8112%
+7.500%	£115,196,677	£75,394,719	£36,205,090	(£2,898,204)	(£41,649,028)	(£80,262,786)	(£118,756,813)	(£157,250,915)	(£195,744,997)
1,341.60 pm ²	19.0145%	15.7047%	14.0856%	13.0829%	12.3905%	11.8802%	11.4869%	11.1739%	10.9185%
+10.000%	£129,251,638	£89,449,713	£50,043,098	£10,881,782	(£27,960,947)	(£66,663,437)	(£105,157,471)	(£143,651,530)	(£182,145,566)
1,372.80 pm ²	21.1728%	16.5160%	14.5619%	13.4099%	12.6346%	12.0722%	11.6438%	11.3055%	11.0313%
+12.500%	£143,306,632	£103,504,696	£63,881,201	£24,719,798	(£14,272,843)	(£53,023,777)	(£91,558,049)	(£130,052,096)	(£168,546,178)
1,404.00 pm ²	25.5129%	17.5321%	15.1123%	13.7742%	12.9009%	12.2789%	11.8109%	11.4447%	11.1498%

Sensitivity Analysis : Assumptions for Calculation

Sales: Rate pm²

Original Values are varied in Fixed Steps of £125.00

Heading	Phase	Rate	No. of Steps
Market Houses	1	£3,000.00	5 Up & Down
Market Flats	1	£3,000.00	5 Up & Down
AH Houses	1	£1,500.00	5 Up & Down
AH Flats	1	£1,500.00	5 Up & Down
Market Houses	2	£3,000.00	5 Up & Down
Market Flats	2	£3,000.00	5 Up & Down
AH Houses	2	£1,500.00	5 Up & Down
AH Flats	2	£1,500.00	5 Up & Down
Market Houses	3	£3,000.00	5 Up & Down

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Market Flats	3	£3,000.00	5 Up & Down
AH Houses	3	£1,500.00	5 Up & Down
AH Flats	3	£1,500.00	5 Up & Down
Market Houses	4	£3,000.00	5 Up & Down
Market Flats	4	£3,000.00	5 Up & Down
AH Houses	4	£1,500.00	5 Up & Down
AH Flats	4	£1,500.00	5 Up & Down

Construction: Rate pm²

Original Values are varied by Steps of 2.500%.

Heading	Phase	Rate	No. of Steps
Market Houses	1	£1,248.00	5 Up & Down
Market Flats	1	£1,248.00	5 Up & Down
AH Houses	1	£1,248.00	5 Up & Down
AH Flats	1	£1,248.00	5 Up & Down
Market Houses	2	£1,248.00	5 Up & Down
Market Flats	2	£1,248.00	5 Up & Down
AH Houses	2	£1,248.00	5 Up & Down
AH Flats	2	£1,248.00	5 Up & Down
Market Houses	3	£1,248.00	5 Up & Down
Market Flats	3	£1,248.00	5 Up & Down
AH Houses	3	£1,248.00	5 Up & Down
AH Flats	3	£1,248.00	5 Up & Down
Market Houses	4	£1,248.00	5 Up & Down
Market Flats	4	£1,248.00	5 Up & Down
AH Houses	4	£1,248.00	5 Up & Down
AH Flats	4	£1,248.00	5 Up & Down

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SENSITIVITY ANALYSIS REPORT

SW Rugby Strategic Development

+625.00 pm ²
3,625.00 pm ²
(£329,434,773)
10.1237%
(£315,835,353)
10.1972%
(£302,235,999)
10.2736%
(£288,636,628)
10.3531%
(£275,037,248)
10.4358%
(£261,437,824)
10.5220%
(£247,838,347)
10.6120%
(£234,238,994)
10.7059%
(£220,639,624)
10.8041%
(£207,040,272)
10.9069%

SW Rugby Strategic Development

Project Timescale	
Project Start Date	Jan 2018
Project End Date	Dec 2040
Project Duration (Inc Exit Period)	276 months

All Phases

	Start Date	Duration	End Date	Jan 18	Jan 23	Jan 28	Jan 33	Jan 38	
Project	Jan 2018	276 Month(s)	Dec 2040						
Purchase	Jan 2018	0 Month(s)		1					
Pre-Construction	Jan 2018	24 Month(s)	Dec 2019		1	I			
Construction	Jan 2020	240 Month(s)	Dec 2039				وهدر		
Post Development	Jan 2025	0 Month(s)			1	1	1	1	
Letting	Jan 2025	0 Month(s)			1	1	1		
Income Flow	Jan 2025	0 Month(s)			1	1	1		
Sale	Jan 2021	240 Month(s)	Dec 2040					Dania	
Cash Activity	Jan 2018	276 Month(s)	Dec 2040						
				1	61	121	181	241	

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SW Rugby Strategic Development



SW Rugby Strategic Development



SW Rugby Strategic Development



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	Start Date	Duration	End Date	Jan 18	Jan 23	Jan 28	Jan 33	Jan 38	
Project	Jan 2018	276 Month(s)	Dec 2040						
									-
Purchase	Jan 2035	0 Month(s)					1		
Pre-Construction	Jan 2035	0 Month(s)					1		
Construction	Jan 2035	60 Month(s)	Dec 2039						
Post Development	Jan 2040	0 Month(s)						1	
Letting	Jan 2040	0 Month(s)						1	
Income Flow	Jan 2040	0 Month(s)				1		1	
Sale	Jan 2036	60 Month(s)	Dec 2040						
Cash Activity	Jan 2035	72 Month(s)	Dec 2040						
				1	61	121	181	241	

SW Rugby Strategic Development

Assumptions

Expenditure

Professional Fees are based on Construction Purchaser's Costs are based on Gross Capitalisation Purchaser's Costs Deducted from Sale (Not added to Cost) Sales Fees are based on Net Capitalisation Sales Fees Added to Cost (Not deducted from Sale) Purchaser's Costs exclude sales

Receipts

Receipts	
Show tenant's true income stream	Off
Offset income against development costs	Off
Rent payment cycle	Quarterly (Adv)
Apply rent payment cycle to all tenants	On
Renewal Void and Rent Free apply to first renewal only	Off
Growth starts from lease start date	Off
Deduct Ground Rent from Stepped Rent,	On
Initial Yield Valuation Method	Off
Default Capitalisation Yield	0.0000%
Apply Default Capitalisation to All Tenants	Off
Default stage for Sale Date	Off
Align end of income stream to Sale Date	Off
Apply align end of income stream to all tenants	On
When the Capital Value is modified in the cash flow	Recalculate the Yield
Valuation Tables are	Annually in Arrears
Deduct Post-Sale TI Costs & Lease Comm. from Cap. Value	Off
Rent Free method	Defer Capital Value
Finance	
Financing Method	Basic (Interest Sets)
Interact Compounding Pariod	Quartarly

	Dasic (Inte
Interest Compounding Period	Quarterly
Interest Charging Period	Monthly
Nominal rates of interest used	
Calculate interest on Payments/Receipts in final period	Off
Include interest and Finance Fees in IRR Calculations	Off
Automatic Inter-account transfers	Off
Manual Finance Rate for Profit Erosion	Off

SW Rugby Strategic Development

Assumptions

Calculation	
Site Payments	In Arrears
Other Payments	In Arrears
Negative Land	In Arrears
Receipts	In Advance
IRR Basis	Annual - calculated monthly
Initial IRR Guess Rate	8.00%
Manual Discount Rate	Off
Minimum IRR	-100%
Maximum IRR	99999%
IRR Tolerance	0.001000
IRR Iterations	35
Letting and Rent Review Fees are calculated on	Net of Deductions
Development Yield and Rent Cover are calculated on	Rent at Sale Date(s)
Include Tenants with no Capital Value	On
Include Turnover Rent	Off
Net of Non-Recoverable costs	On
Net of Ground Rent deductions	On
Net of Rent Additions/Costs	On
Leasing Commissions are calculated	After Non-Recoverable cost deductions
	For the First Term of the lease only
Value Added Tax	

Value Added Tax

0.00% 0.00% 2 months 2 (Feb 2018) On

SW Rugby Strategic Development

Assumptions

Residual

siduai
Land Cost Mode
Multi-Phasing
Target Type

Residualised Land Value Separate Land Residual for each phase Profit on Cost

Phase Number	Target Value	Locked Value	Treat Neg Land as Revenue
1. Phase 1	20.00%	No	No
2. Phase 2	20.00%	No	No
3. Phase 3	20.00%	No	No
4. Phase 4	20.00%	No	No

Distribution

Construction Payments are paid on	Monthly curve
Sales Receipts are paid on	Monthly curve
Sales Deposits are paid on	Monthly curve

Interest Sets

Interest Set 1

Debit Rate	Credit Rate	Months	Start Date
6.000%	6.000%	Perpetuity	Jan 2018
Loan Set 1			

Debit Rate	Credit Rate	Months	Start Date
0.000%	0.000%	Perpetuity	Jan 2018

SW Rugby Strategic Development

Assumptions

Inflation and Growth

Growth Sets

Growth Set 1

Inflation/Growth for this set is calculated in arrears This set is not stepped

Rate	Months	Start Date
0.000%	Perpetuity	Jan 2018

Inflation Sets

Inflation Set 1 Inflation/Growth for this set is calculated in arrears This set is not stepped

Rate	Months	Start Date
0.000%	Perpetuity	Jan 2018